



# Organizational Network Analysis (ONA)

Discover informal leaders!

## What is ONA?

The ONA Model, developed based on many years of experience in research, determines the **critical employee segments** and discovers **informal leaders (influencers)** in your organization.

## Why is it important?



**For successful change management,** the workplace culture, the level of trust and employee engagement play a crucial role.



- ONA:**
- determines whether **employee engagement** is an enabler or a barrier.
  - reveals whether there is **resistance to change**.
  - identifies **influencers** that will become a role model in implementing change programs.

- The ONA Model was used:**
- to persuade the indecisive in political campaigns
  - to manage crisis and strike negotiations
  - to ensure critical community engagement

Now, a portion of ONA is integrated into our **Agilibility Index** to ensure the highest team performance.

## How does it work?

### Critical Segments

| Detractor   | Reactor   | Retained   | Supporter   | Activist  |
|---|---|--|---|---|
|   |   |  |   |   |
| 6%  | 14%   | 16%  | 64%   | 44%   |
| <ul style="list-style-type: none"> <li>Susan</li> <li>Simone</li> <li>Nobody</li> </ul> | <ul style="list-style-type: none"> <li>Jack</li> <li>Daniel</li> <li>Susan</li> </ul> | <ul style="list-style-type: none"> <li>Sam</li> <li>Jade</li> <li>Kim</li> </ul> | <ul style="list-style-type: none"> <li>Mike</li> <li>John</li> <li>Susan</li> </ul> | <ul style="list-style-type: none"> <li>Mike</li> <li>Kyle</li> <li>Susan</li> </ul> |

- We define **critical employee segments**.
- We identify **organizational network & informal leaders** (e.g. Susan) who are trusted by all employees - regardless of their engagement level.

All these insights can be gained through only three questions.

The **ONA model can be customized for external stakeholders as well** (such as reactor-customers, supporter-customers, etc.).

Is there a resistance to change in your organization?

Let's implement our ONA Model. Reveal critical segments and social leaders that drive change!